



Monitoring and Analysis of the Strategic Plan

2019/2020



Monitoring and analysis of ISTEC's strategic plan

Time horizon: 2019/2020 academic year

On September 28, 2020, the committee made up of the Director of ISTEC, José António da Silva Carriço, the Secretary General of ISTEC, António Fidalgo and the President of ISTEC's Scientific-Technical Council, Pedro Ramos Brandão, met to analyze and monitor the implementation of ISTEC's strategic plan (2015/2020).

This document was drawn up in a scenario of enormous uncertainty, given the constraints to be observed in view of the pandemic caused by Covid-19. The institution has mobilized all its resources to guarantee, as of March 2020, a distance learning system that ensures the continuity of teaching activities. This pandemic scenario and the replacement of face-to-face classes with distance learning was obviously not foreseen in the strategic plan. The situation described strongly and inexorably influenced many of the objectives and activities enshrined in the strategic plan. In other words, from March 2020 onwards, the institution lived to ensure quality online classes for its students and did everything it could to ensure that they didn't break the relational and affective bond with the institution and had the possibility of taking face-to-face exams.

Therefore, the monitoring of the strategic plan in this timeframe is minimal and is conditioned by an atypical form of academic life full of restrictions. For example, in an international mobility program taking place in Spain, in conjunction with the Portuguese Embassy, we had to remove a student from a confined environment and bring him back to Portugal.

The following has been verified:

1. In Lisbon the four Higher Professional Technical Courses in operation have filled all their vacancies and the level of teaching has been of a high standard. There have been no difficulties in placing trainee students and around 60% have gone on to work in the companies where they completed their traineeships.

In Porto, the Professional Higher Technical Courses filled all the vacancies.

2. The Master's course in Computer Science, with the Cloud Computing and Mobile Devices and Multimedia branches, began. This first edition filled all the available places (40 places).
3. The planning and subsequent registration of the Higher Professional Technical Course in Cybersecurity has been postponed until the next academic year.
4. Institutional relations with the Students' Association continue to be cordial and mutually collaborative, which has been deepened in the pandemic scenario. This association played an important role in identifying needy students who did not have a computer or the technological infrastructure to follow online classes.

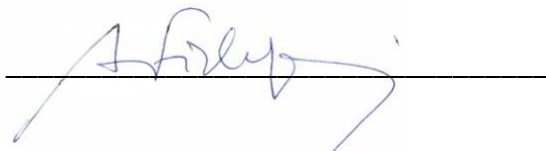
5. The international mobility programs and much of the targeted research, in view of the pandemic scenario, have entered a mitigated regime, since the face-to-face component is indispensable for their dynamization.
6. This strategic plan, which had a time horizon of 2015 to 2020, has been finalized. Although the pandemic compromised last year's objectives in terms of international mobility programs and targeted research, the overall level of achievement was high and the plan was a benchmark and a safe guide for ISTEC.

Lisbon, September 28th, 2020

ISTEC's Director



ISTEC's General-Secretary



ISTEC's Technical-Scientific Council President

